M&A INSIGHTS

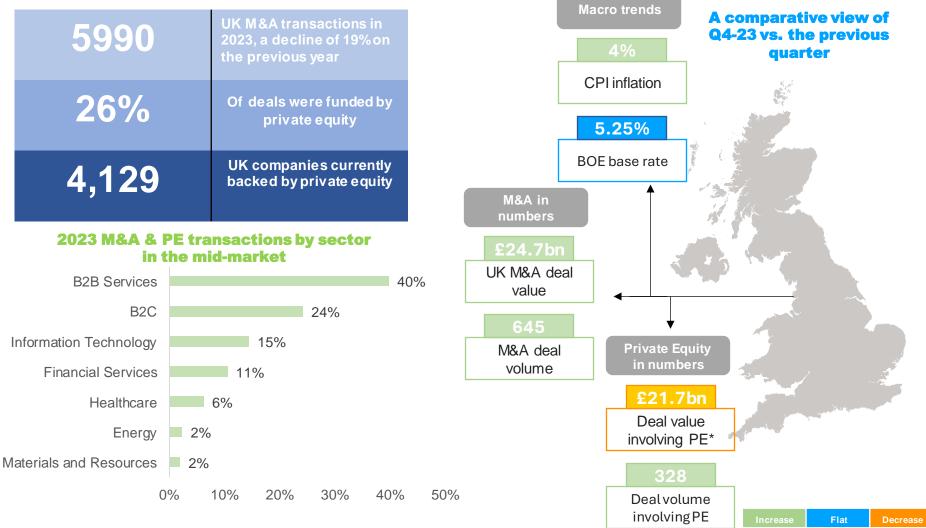
CP DEALS INSIGHT: M&A MARKET UPDATE - 2023 IN REVIEW

COOPER PARRY DEALS GLOBAL M& A PARTNERS

THE SHIFTING MACRO PICTURE IN THE UK

M&A markets continue to show resilience in the face of a challenging environment

The UK investment landscape in 2023



Source: Pitchbook, Goldman Sachs M&A outlook 2024, Cooper Parry analysis

Note: Value colour indicates the directional change from the previous quarter

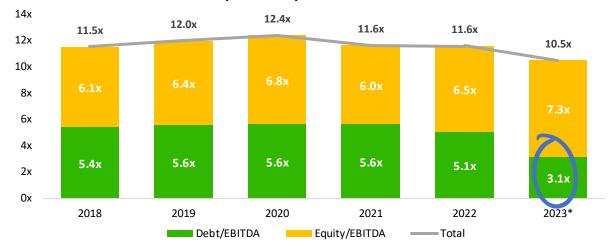
KEY TRENDS - WHAT HAVE WE SEEN ON DEALS?

Debt levels are lower, impacting pricing and equity returns. More intense scrutiny through due diligence and increased regulation has slowed deals but they are still getting done

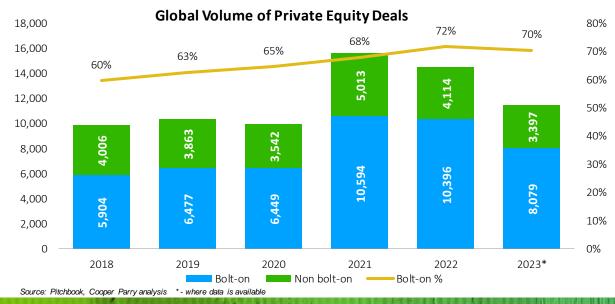
Debt market dynamics	 The debt markets have tightened significantly over the past 12-18 months in the wake of economic/geo-political uncertainty and high inflationary environment Therefore, running a lender education process is beneficial with clear articulation of revenue underpinning, financial analysis to help banks get up to speed and increase buyer confidence
Valuation gaps	 Gap in valuations between buyers and sellers continued to feed uncertainty, generally having a knock-on impact on multiples and leading to protracted negotiations
ESG agenda	 Environmental and social responsibility have become important considerations. Investors and stakeholders are increasingly concerned about a company's ESG practices, and these issues can affect the success of an M&A deal
Regulatory approvals	 M&A deals often require regulatory approvals from government agencies to ensure they comply with antitrust and competition laws. Changes in regulatory environments can impact the approval process and deal timelines, often leading to a split exchange & completion scenario Examples include the CMA, FCA and more recently NS&I – Acquisitions relating to national security
Due diligence	 Robust due diligence is essential to identify and mitigate potential risks. Deals are taking longer to get done with increased scrutiny and request for information Increased workstreams requiring front-loading preparation to ease the process with extra consideration to be made for VFDD/ VCDD
Cyber security & data privacy	 As data breaches and cyber threats continue to increase, assessing a target company's cybersecurity and data privacy measures is paramount. Failing to address these concerns can lead to significant risks and costs and ultimately disrupt a process if an incident happens

KEY TRENDS - PRIVATE EQUITY & CAPITAL STRUCTURE

Macro events and economic policies shifting the capital structure of deals



Global Multiple and Capital Structure



Lower debt into deals

As rate hikes continued throughout 2023, debt provision in the M&A markets inevitably tightened. A clear shift in capital structure became apparent as debt became more expensive for institutional investors, resulting in larger equity cheques being written. The impact is evident in average global M&A multiples with the debt turn to EBITDA falling from 5x in 2022 to around 3x in 2023.

Private equity investors choose portfolio optimisation

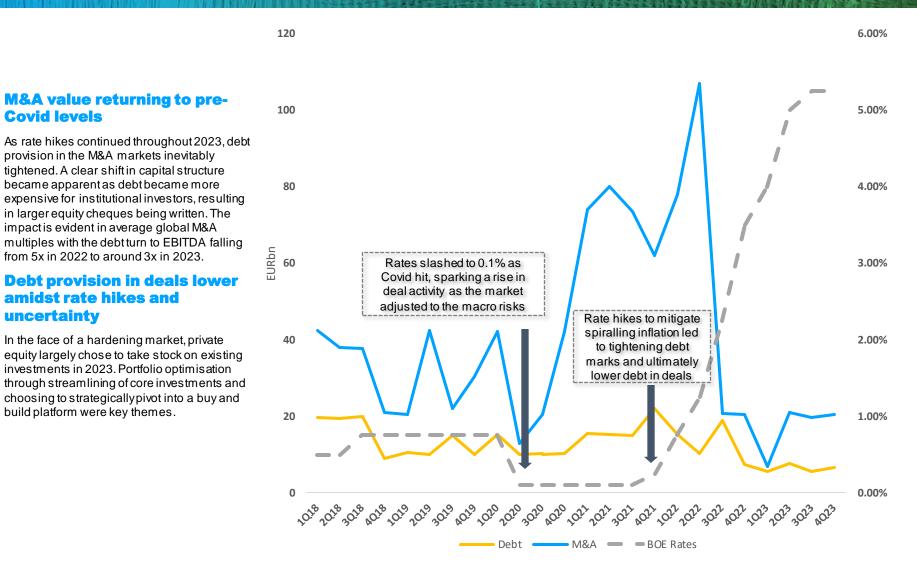
In the face of a hardening market, private equity largely chose to take stock on existing investments in 2023. Portfolio optimisation through streamlining of core investments and choosing to strategically pivot into a buy and build platform were key themes.

Increasing equity underwrites

Still retaining a significant volume of capital yet to be deployed and in the face of tough debt markets, private equity increasingly turned to equity underwrites for their investments.

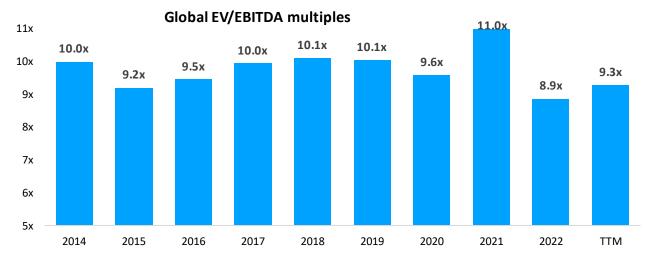
KEY TRENDS - DEBT IN DEALS

LBO debt volumes - in the face of higher interest rates and tightening debt markets, debt provision in deals is lower



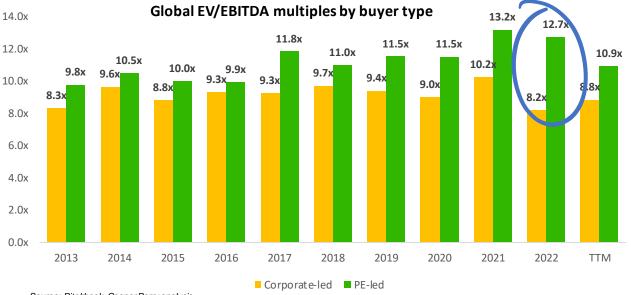
PRICING – WHAT ARE INVESTORS PREPARED TO PAY?

Pricing expectations converge with trade players once again looking at M&A as a lever for growth



Green shoots as pricing recovers

A strong market correction in 2022 caused investors to implement a cautious approach to M&A, ultimately leading to differentials in pricing expectations between buyers and sellers. However, the latter half of 2023 saw green shoots with an uptick in pricing as activity picked up in the mid-market.

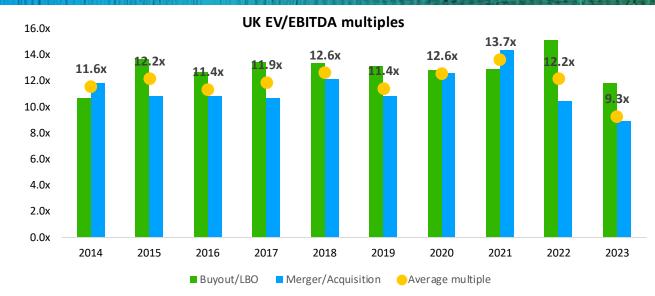


Trade buyers once again competitive

In a market where private equity investors have had record levels of 'dry powder', competition for assets and pressures to deploy led to spiralling pricing. A softer market in 2023 closed the gap between corporate and PE pricing as trade buyers saw opportunities for inorganic growth.

PRICING - SPOTLIGHT ON THE UK

Valuation multiples likely to have bottomed out in a year of adjustment for M&A markets in the UK



UK feels the effects of global macro events

Falls in pricing in the UK M&A markets have largely been attributable to a challenging wider macro environment. Geo-political uncertainty coupled with a sluggish domestic economy have seen corporates and institutional investors alike prioritise cash retention and organic growth.

Pricing softened at the lower

In line with the broader trend, 2023 was a

Deal values dropped off towards the end of

the year but remained strong with multiples

services in recession-resilient sectors should

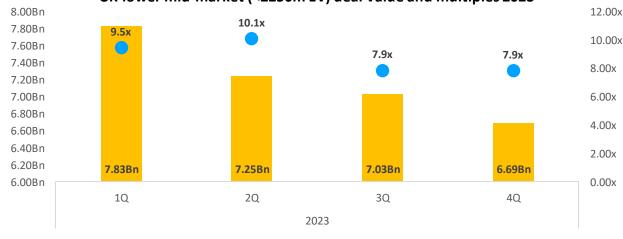
expect to command higher valuations in 2024.

hovering around 8-9x across all sectors.

Businesses that provide mission-critical

year of transition for the UK lower mid-market.

end of the market



Deal Value

Source: Pitchbook, Cooper Parry analysis

Implied EV/ EBITDA Median

UK lower mid-market (<£250m EV) deal value and multiples 2023

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TURNING THE CORNER?

The outlook remains positive for 2024

Record "dry powder" in PE hands needs to be invested

Increased confidence in the market and therefore, more accurate valuations

Cash-rich companies with private equitybacking continue to execute M&A strategies

Deal-making in core, recession-resilient sectors like Technology, Healthcare and

Business Services to remain robust

Inflation and interest rates looked to have peaked, although probably remain relatively high, but stable for a few years

Future political and fiscal change around CGT to initiate shareholder action early

SIMON NICHOLS

PARTNER

TRANSACTION SERVICES - LONDON



Simon leads the Cooper Parry Transaction Services team in London & the South East. He was previously a Partner at both Azets and KPMG.

He has over 20 years of experience in leading cross border, multidisciplinary teams on global and domestic acquisitions, demergers, disposals and capital markets transactions.

Hear Simon's thoughts on the current M&A market:

Simon Nichols: "2023 saw a stabilisation of M&A markets as deal flow recovered in the face of macro headwinds. There remains a mismatch across the market in buyer & seller price expectations, with vendors typically waiting for improvements in valuations before bringing assets to market. On the buyer side, identifying and delivering both cost and revenue synergies becomes ever more important in an environment of high interest rates and multiples".

"Looking ahead, there are exciting opportunities for those bold enough to use M&A as a lever to disrupt technologically and transform their business model. Pent up demand with cash waiting to be deployed alongside an improving macroeconomic picture should drive an active M&A market in 2024".

COOPER PARRY CORPORATE FINANCE

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MARK BROCKWAY Partner

Mark joined Cooper Parry in 2022 as an M&A partner with 25 years' experience of selling a range of companies, focusing on business & professional services sector deals.

He spent 16 years with EY Corporate Finance where he was head of London mid-market M&A. He has advised on over 50 buyouts involving PE.

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NIALL CHANTRILL Partner

Niall joined Cooper Parry Corporate Finance in 2015 having spent four years in the firm's audit practice.

He has advised on a wide variety of transactions, including privately owned companies and institutional investors across Services, Tech & Healthcare.

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LOREN DOCKSEY Senior Analyst

Loren joined Cooper Parry Corporate Finance in 2020 as an analyst, assisting the team with deal origination and market research.

Loren has experience of both private equity and corporate clients, assessing investment criteria, mapping markets and originating acquisition targets.

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KATIE CASH Manager

Katie joined the Cooper Parry Corporate Finance team in 2021 after having worked in the CP audit team beforehand.

Katie has recently advised on deals in the professional services and healthcare sectors.

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M&A INSIGHTS

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